

Agenda

Cabinet

Date: **Thursday 30 July 2026**

Time: **1.30 pm**

Place: **Conference Room 1 - Herefordshire Council, Plough Lane Offices, Hereford, HR4 0LE**

Notes: Please note the time, date and venue of the meeting.

For any further information please contact:

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If you would like help to understand this document, or would like it in another format, please call Samantha Gregory, Democratic Services Officer on (01432) 260176 or e-mail samantha.gregory@herefordshire.gov.uk in advance of the meeting.

Agenda for the meeting of Cabinet

Membership

Chairperson	Councillor Jonathan Lester, Leader of the Council
Vice-Chairperson	Councillor Elissa Swinglehurst, Deputy Leader of the Council
	Councillor Graham Biggs
	Councillor Harry Bramer
	Councillor Barry Durkin
	Councillor Carole Gandy
	Councillor Dan Hurcomb
	Councillor Ivan Powell
	Councillor Philip Price
	Councillor Pete Stoddart

Agenda

	Pages
1. APOLOGIES FOR ABSENCE To receive any apologies for absence.	
2. DECLARATIONS OF INTEREST To receive declarations of interests in respect of Table A, Table B or Other Interests from members of the committee in respect of items on the agenda.	
3. MINUTES To approve and sign the minutes of the meeting held on 25 June 2026.	11 - 28
HOW TO SUBMIT QUESTIONS <i>The deadline for submission of questions for this meeting is:</i> <i>5pm on 24th July 2026.</i> <i>Questions can be submitted via the Online questions portal Further information and guidance is available at Get involved - Herefordshire Council</i> <i>Accepted questions and the response to them will be published as a supplement to the agenda papers prior to the meeting.</i> <i>Full details about asking questions and the deadlines at public meetings can be found here: constitution of the council.</i>	
4. QUESTIONS FROM MEMBERS OF THE PUBLIC To receive questions from members of the public.	
5. QUESTIONS FROM COUNCILLORS To receive questions from councillors.	
6. REPORTS FROM SCRUTINY COMMITTEES To receive reports from the Council's scrutiny committees on any recommendations to the Cabinet arising from recent scrutiny committee meetings. <i>Report from Scrutiny Management Board: The CQC inspection report and the council's action plan in response</i>	29 - 32
7. CQC ASSESSMENT REPORT AND IMPROVEMENT PLAN That Cabinet approves Herefordshire's CQC Assurance improvement plan 2026-2027	33 - 58
8. CHILDREN'S SERVICES STATUTORY DIRECTION Cabinet note the improvement made in Children's Services and the positive report completed by the DFE appointed commissioner and note the formal	59 - 88

lifting of the statutory direction placed on Children's Services.

9. BIG ECONOMIC PLAN

89 - 152

To consider and approve the Big Economic Delivery Plan

10. CORPORATE PEER CHALLENGE PROGRESS REVIEW

153 - 196

To receive the report on the outcome of the Local Government Association Corporate Peer Challenge Progress Review, held on 28 May 2026, and to endorse the continued delivery of the council's action plan in response to the original recommendations.

11. HEREFORDSHIRE PARKING STRATEGY 2026 - 2041

197 - 266

That the new Parking Strategy for Herefordshire is adopted by cabinet

In the opinion of the Proper Officer, **Appendix B** of the following item will not be, or is likely not to be, open to the public and press at the time it is considered.

RECOMMENDATION: that under section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in Schedule 12(A) of the Act, as indicated below and it is considered that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

3 Information relating to the financial or business affairs of any particular person

12. FOOD WASTE COLLECTION IMPLEMENTATION

267 - 314

Following the successful award and mobilisation of the new recyclables and waste collection service, Cabinet resolved to approve the introduction of the new food waste collections scheme in May 2025. This report recommends the optimal approach to implementing this scheme and sets out the rationale for this recommendation against other potential options.